Prioritize the State's Expenditures Republican Options for Consideration Fall Deficit Mitigation Special Session - 2015 (in millions)

| Option | | FY 2016 | FY 2017 |
|---|-------------------------|---------|---------|
| Divert the excess funding from the MRSA without reducing funding to municipalities by one cent | 20 | 94.6 | (30.0) |
| Give the Governor the authority to the \$93.1 million unallocated executive lapse | | 93.1 | 1 |
| Offer a Retirement Incentive Program with three years of credit | | 79.9 | 92.6 |
| Reduce funding for various appropriations | | 41.2 | 29.3 |
| Accept a portion of the Governor's Rescissions (all non-hospital, non-development disabled, and non-mental health services) | | 26.6 | |
| Create an Office of Overtime Accountability | | 10.0 | 20.0 |
| Reduce various accounts by 4% | | 7.5 | ı |
| Modify Corporation Tax to sales only single factor apportionment for all "C" corporations | | 6.2 | 10.3 |
| Identify savings from Governor's delay of managers raises | | 5.9 | 5.9 |
| Require Increased Efficiencies at Southbury Training School | | 5.0 | 7.5 |
| Remove OPM independently provided additional funding for nursing home enhancements | | 4.8 | 4.8 |
| Remove funding for 39 new GF positions created in the budget that are not school related nor supported with revenue | | 4.3 | 4.5 |
| Eliminate Energy Star Sales Tax Exemption eff. 1/1/2016 | | 3.6 | 7.5 |
| Reduce Citizens Election Program grants by 20% | | 2.2 | 9.9 |
| Eliminate single taxpayer exemption under the Public Utilities Control Tax | | 1.9 | 3.7 |
| Reduce funding for legislative franking | | 1.0 | 1.0 |
| Eliminate venue specific admissions tax exemptions (XL Center, Bridgeport Harbor Yard and Webster Bank Arena) eff. 1/1/2016 | | 1.0 | 2.0 |
| Eliminate state support of legislative commissions - effectively state taxpayer-funded lobbyists eff. 4/1/2016 | | 6.0 | 2.8 |
| Consolidate juvenile justice functions currently under DCF into Judicial's Court Support Services Division | | 0.8 | 2.5 |
| Exempt employees in the state for less than 15 days by providing a Personal Income Tax short term exemption | | i. | 3 |
| Modify the implementer to make the \$6 billion exemption effective retroactive to 1/1/2015 | | ſ | 1 |
| Enact legislation explicitly stating that propane generators are exempt from the Petroleum Gross Receipts Tax | | (0.1) | (0.1) |
| Implement the Governor's Tax Credit proposal R&D, R&E and URA tax credits | | (2.7) | (13.5) |
| Eliminate Unitary Combined Reporting | | (14.9) | (23.7) |
| Total Poter | Total Potential Options | 372.8 | 166.8 |

Prioritize the State's Expenditures Recommended Reductions to Appropriations

| Agency | Account | Amount Remaining | FY 2015 reduction | FY 2016 Proposed Reduction | FY 2017 reduction | FY 2017 Proposed Reduction |
|--------------------------|---|------------------------|-----------------------|--|----------------------|---|
| | Lake Pocopataug Water Quality | 100,000 | 20,000 | 20% | 40,000 | |
| | Personal Services | | | Eliminate the CEQ | | Eliminate the CEQ |
| | Other Expenses | 227222 | | Eliminate the CEQ | | Eliminate the CEQ |
| | Urban Oaks & Auer Farm | 60,000 | 12,000 | | 24,000 | |
| | New Haven Land Trust Management Services | 50,000 3,342,529 | 10,000 167,126 | | 20,000 334,253 | |
| | Rents & Moving | 5,198,860 | Terrane American | OFA available from garage lease savings | | Same as FY 2016 |
| | Workers Comp Administrator | 3,230,000 | | OFA available from contract renegotiation | | Same as FY 2016 |
| | Conn. Education Network | 2,555,206 | 127,760 | 5% | 255,521 | 10% |
| CF | Children's Community Program of CT, Inc. | 25,000 | 5,000 | 20% | 10,000 | 40% |
| | St. Joseph Parenting Center | 30,000 | 6,000 | | 12,000 | |
| | Funding for VETTS | 142,500 | 28,500 | | 57,000 | |
| CF | Child First program in Middletown and Stam | 160,000 | 32,000 | | 64,000 100,000 | |
| | Dream It, Do It HartBeat Ensemble | 250,000 25,000 | 50,000 5,000 | | 10,000 | |
| | Schooner, Inc | 50,000 | 10,000 | | 20,000 | |
| | New Haven Symphony | 10,000 | 2,000 | | 4,000 | |
| | Seven Angels Theater | 20,000 | 4,000 | 20% | 8,000 | 40% |
| ECD | Stamford Parade | 50,000 | 10,000 | | 20,000 | |
| ECD | Unified Theater | 35,000 | 7,000 | | 14,000 | |
| EEP | New London County 4-H | 40,000 | 8,000 | | 16,000 | |
| EEP | ABCD Weatherization Auer Farm | 400,000 | 80,000 | | 160,000 52,000 | |
| EEP | Stonington Harbor Break-Wall | 130,000 30,000 | 26,000 6,000 | | 12,000 | |
| OC | Inmate Medical Services | 91,742,350 | 4,587,118 | | 9,174,235 | |
| OL | Cradle to Career | 200,000 | 40,000 | | 80,000 | |
| OL | Connecticutcorps Program | 100,000 | 20,000 | | 40,000 | |
| PH | New Lyme Disease Prevention Initiative | 100,000 | 20,000 | | 40,000 | |
| SS | Person to Person in Darien | 125,000 | 25,000 | | 50,000 | |
| CD | Statewide Marketing | 205 | | 37% reduction | | 26% reduction |
| CD | Hartford Urban Arts Grant | 365,026 60,028 | 73,005 12,006 | | 146,010 24,011 | |
| CD CD | New Britain Arts Alliance Main Street Initiatives | 144,683 | | Eliminate | | Eliminate |
| CD | Capitol Region Developmen Auth | 3,303,035 | | Eliminate support of tennis tournament | | Eliminate support of tennis tournamen |
| CD | Neighborhood Music School | 120,057 | 24,011 | STATE WAS A PROPERTY BY SECURITY BY BY A STATE OF THE STA | 48,023 | |
| CD | Nutmeg Games | 60,872 | 12,174 | | 24,349 | |
| CD | Bridgeport Discovery Museum | 300,134 | 60,027 | 20% | 120,054 | 40% |
| CD | National Theatre for the Deaf | 120,053 | 24,011 | 20% | 48,021 | |
| CD | CT Science Center | 200,739 | 40,148 | | 80,296 | |
| CD | Ct Flagship Producing Theaters | 396,253 | 79,251 | | 158,501 | |
| CD | Women's Business Center | 374,063 1,200,529 | 74,813 | 20% Eliminate | 149,625 | Eliminate |
| CD CD | Performing Arts Centers Performing Theaters Grant | 468,270 | | Eliminate | | Eliminate |
| CD | Arts Commission | 1,485,474 | a commentation w | Eliminate | | Eliminate |
| CD | Art Museum Consortium | 437,964 | | Eliminate | 473,812 | Eliminate |
| CD | CT Invention Convention | 18,703 | | 20% | | 40% |
| ECD | Litchfield Jazz Festival | 44,532 | | 20% | 17,813 | |
| ECD | Connecticut River Museum | 23,750 | | 20% | | 40% |
| ECD | Arte Inc. | 23,750 | | 20% | | 40% |
| ECD ECD | CT Virtuosi Orchestra Barnum Museum | 23,750 23,750 | | 20% 20% | M. 1. * 0.00 (0.00) | 40% 40% |
| CD | Greater Hartford Arts Council | 84,533 | 16,907 | | 33,813 | |
| CD | Stepping Stone Child Museum | 35,104 | | 20% | 14,042 | |
| ECD | Maritime Center Authority | 462,950 | 92,590 | 20% | 185,180 | 40% |
| ECD | Amistad Committee for the Free | 37,539 | 7,508 | 20% | 15,016 | 40% |
| ECD | Amistad Vessel | 101,966 | 20,393 | | 40,786 | |
| CD | New Haven Festival of Arts and | 631,856 | 126,371 | | 252,742 | |
| ECD | New Haven Arts Council | 75,033 | 15,007 | | 30,013 124,312 | |
| ECD ECD | Beardsley Zoo Mystic Aquarium | 310,780 191,404 | 62,156 38,281 | | 76,562 | |
| ECD | Twain/Stowe Homes | 93,921 | 18,784 | | 37,568 | |
| ECD | Cultural Alliance of Fairfield | 75,033 | 15,007 | | 30,013 | |
| UD | Remove Additional Funding for JJPOC | 100,000 | 20,000 | | 40,000 | |
| DLM | Personal Services | | | Eliminate Office of Program Review | | Eliminate Office of Program Review |
| MJC | Other Expenses | | 50000 00 00 5000 0000 | Place OLM security system on stand-by | | Place OLM security system on stand-by |
| OLM | Interim Salary Caucus Offices | 590,328 | | Eliminate | | Eliminate |
| DLM | Education Strategic Plan | 150,000 | 30,000 | | 60,000 1 791 | 40% |
| DLM DLM | Intern Program | 4,478 20,000 | | i 20% 20% | | 40% |
| DEM | Appropriations Committee Accountability Litigation Settlement | 3,051,836 | 1,525,918 | | 5,000 | 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - |
| DPM | Auto Bud Sys & Data Base Link | 37,487 | | Eliminate | 47,221 | Eliminate |
| DPM | Reserve For Salary Adjustments | 24,023,206 | | Per OFA no additional payouts, only accruals | | no reduction |
| DPM | Personal Services | 2 | | Eliminate 4 Undersecretary positions | | Eliminate 4 Undersecretary positions |
| DE | New Earmarked Health Foods Initiative | 20,000 | | 20% | | 40% |
| DE | New Haven Reads | 80,000 | 16,000 | | | 40% |
| SDE | New Career Pathways Collaborative | 250,000 | 50,000 | | 100,000 | |
| SDE | New Family Resource Center | 110,000 | 22,000 | | 44,000 | |
| SDE | Earmarked Monies for East Hartford Magnet | 915,084 25,000 | 183,017 | 20% | 366,034 10,000 | |
| SDE | New Program iCare in Middletown Eli Whitney Pilot Program | 250,000 | 50,000 | | 100,000 | |
| SDE | | 100,000 | 20,000 | | | 0 40% |
| | SCHOTT Foundation | | | | .0,000 | |
| SDE | SCHOTT Foundation School-Based Diversion Initiative | | | new program, hasn't started vet | | - no reduction |
| SDE SDE SDE SDE | School-Based Diversion Initiative Interdistrict Cooperation | 1,000,000 4,902,482 | | new program, hasn't started yet 50% | 4,902,482 | |

Prioritize the State's Expenditures 4% Reduction to Appropriations

| | SID Description | FY 16 Appropriations | Available Balance | 4% Reduction |
|--|---|-------------------------|----------------------|------------------|
| Agency Agricultural Experiment Station | Equipment | 10,000 | - | 374 |
| - · | Mosquito Control | 503,987 | | 19,039 |
| Agricultural Experiment Station | Wildlife Disease Prevention | 98,515 | | 3,941 |
| Agricultural Experiment Station | Equipment | 10,000 | 1,850 | 120 |
| Auditors of Public Accounts | | 6,318 | 1,860 | 175 |
| Commission on Human Rights and Opportunities | Martin Luther King, Jr. Commission | 14,315,087 | 419,504 | 547,234 |
| Department of Administrative Services | IT Services Refunds Of Collections | 25,723 | 419,304 | 1,014 |
| Department of Administrative Services | | 13,683,019 | , | 539,111 |
| Department of Administrative Services | State Insurance and Risk Mgmt Operations | 20072 61 04 10 20 | 12 520 | 9,015 |
| Department of Children and Families | Neighborhood Center | 250,414 | 12,520 | 11,012 |
| Department of Correction | Program Evaluation | 289,781 | - | |
| Department of Correction | Stress Management | 154.410 | - | 2,600 |
| Department of Correction | Volunteer Services | 154,410 | 2 200 000 | 5,868 310,575 |
| Department of Economic and Community Development | Capital Region Development Authority | 7,864,370 | 3,300,000 | |
| Department of Economic and Community Development | CCAT-CT Manufacturing Supply Chain | 843,013 | 36,612 | 30,570 |
| Department of Economic and Community Development | CONNSTEP | 495,712 | - | 18,837 |
| Department of Economic and Community Development | Development Research and Economic Assista | 121,095 | - 0.750 | 4,602 |
| Department of Economic and Community Development | Hydrogen/Fuel Cell Economy | 153,671 | 8,750 | 5,490 |
| Department of Economic and Community Development | Office of Military Affairs | 216,598 | 43,199 | 6,409 |
| Department of Economic and Community Development | Small Business Incubator Program | 339,916 | 19,354 | 12,143 |
| Department of Economic and Community Development | Tourism Districts | 1,260,788 | - | 47,910 |
| Department of Economic and Community Development | Women's Business Center | 393,750 | - | 14,963 |
| Department of Education | Adult Education Action | 240,687 | - | 9,627 |
| Department of Education | After School Program | 5,363,286 | - | 214,531 |
| Department of Education | Alternative High School and Adult Reading In | 185,000 | - | 7,030 |
| Department of Education | American School For The Deaf | 9,992,840 | - | 399,714 |
| Department of Education | Bilingual Education | 2,991,130 | | 119,645 |
| Department of Education | Bridges to Success | 242,479 | ,- | 9,214 |
| Department of Education | Commissioner's Network | 12,800,000 | | 512,000 |
| Department of Education | Common Core | 5,906,250 | - | 232,706 |
| Department of Education | CommPACT Schools | 350,000 | | 13,300 |
| Department of Education | Connecticut Pre-Engineering Program | 246,094 | .= - | 9,844 |
| Department of Education | Connecticut Writing Project | 69,375 | | 2,636 |
| Department of Education | Development of Mastery Exams Grades 4, 6, | 15,149,111 | - | 595,061 |
| Department of Education | Health and Welfare Services Pupils Private Sc | | := | 152,389 |
| Department of Education | K-3 Reading Assessment Pilot | 2,869,949 | .= | 114,798 |
| Department of Education | Leadership, Education, Athletics in Partnersh | 681,329 | ·· s | 25,891 |
| Department of Education | Longitudinal Data Systems | 1,190,700 | - | 45,247 |
| Department of Education | New or Replicated Schools | 339,000 | | 13,357 |
| Department of Education | Parent Trust Fund Program | 468,750 | - | 17,813 |
| Department of Education | Resource Equity Assessments | 157,560 | | 6,302 |
| Department of Education | Wrap Around Services | 19,375 | | 775 |
| Department of Education | Young Parents Program | 229,330 | v | 9,173 |
| Department of Emergency Services and Public Protection | Connecticut State Firefighter's Association | 194,711 | - | 7,788 |
| Department of Emergency Services and Public Protection | Equipment | 93,990 | - | 3,703 |
| Department of Emergency Services and Public Protection | | 29,559 | | 1,123 |
| Department of Emergency Services and Public Protection | | 49,164 | - | 1,868 |
| Department of Emergency Services and Public Protection | | 97,989 | | 3,724 |
| Department of Emergency Services and Public Protection | Fire Training School - Middletown | 29,299 | - | 1,113 |

| | * | FY 16 | Available | |
|--|--|----------------|------------------|--------------|
| Agency | SID Description | Appropriations | Balance | 4% Reduction |
| Department of Emergency Services and Public Protection | Fire Training School - New Haven | 39,426 | = | 1,498 |
| Department of Emergency Services and Public Protection | Fire Training School - Stamford | 29,342 | s = | 1,115 |
| Department of Emergency Services and Public Protection | Fire Training School - Torrington | 59,034 | | 2,243 |
| Department of Emergency Services and Public Protection | Fire Training School - Willimantic | 98,079 | | 3,727 |
| Department of Emergency Services and Public Protection | Fire Training School - Wolcott | 68,810 | - | 2,615 |
| Department of Emergency Services and Public Protection | Fleet Purchase | 6,183,375 | = | 243,625 |
| Department of Emergency Services and Public Protection | Maintenance of County Base Fire Radio Netv | 23,918 | - | 909 |
| Department of Emergency Services and Public Protection | Maintenance of State-Wide Fire Radio Netwo | 15,919 | | 605 |
| Department of Emergency Services and Public Protection | Police Association of Connecticut | 190,000 | | 7,600 |
| Department of Emergency Services and Public Protection | Stress Reduction | 25,354 | - | 1,014 |
| Department of Energy and Environmental Protection | Clean Air | 4,455,103 | 110,335 | 168,410 |
| Department of Energy and Environmental Protection | Connecticut River Valley Flood Control Comn | 32,395 | -1 | 1,296 |
| Department of Energy and Environmental Protection | Conservation Districts & Soil and Water Cour | 266,250 | 1,688 | 10,050 |
| Department of Energy and Environmental Protection | Dam Maintenance | 142,981 | - | 5,602 |
| Department of Energy and Environmental Protection | Emergency Spill Response | 7,278,320 | 79,539 | 276,108 |
| Department of Energy and Environmental Protection | Environmental Conservation | 9,083,811 | | 357,912 |
| Department of Energy and Environmental Protection | Environmental Quality | 10,047,411 | | 396,397 |
| Department of Energy and Environmental Protection | Interstate Environmental Commission | 48,783 | - | 1,922 |
| Department of Energy and Environmental Protection | Laboratory Fees | 151,683 | | 5,673 |
| Department of Energy and Environmental Protection | Mosquito Control | 272,597 | | 10,825 |
| Department of Energy and Environmental Protection | New England Interstate Water Pollution Com | 28,827 | | 1,136 |
| Department of Energy and Environmental Protection | Northeast Interstate Forest Fire Compact | 3,295 | | 132 |
| Department of Energy and Environmental Protection | Solid Waste Management | 3,384,724 | - | 132,831 |
| Department of Energy and Environmental Protection | State Superfund Site Maintenance | 481,918 | 64,179 | 15,457 |
| Department of Energy and Environmental Protection | Thames River Valley Flood Control Commissi | 48,281 | - | 1,931 |
| Department of Energy and Environmental Protection | Underground Storage Tank | 1,040,293 | 34,665 | 39,476 |
| Department of Rehabilitation Services | Connecticut Radio Information Service | 78,055 | = | 2,966 |
| Department of Rehabilitation Services | Independent Living Centers | 495,637 | - | 18,834 |
| Department of Rehabilitation Services | Part-Time Interpreters | 1,522 | * . . | 58 |
| Department of Rehabilitation Services | Special Training for the Deaf Blind | 286,581 | | 7,165 |
| Department of Rehabilitation Services | Supplementary Relief and Services | 93,515 | - | 3,554 |
| Department of Veterans' Affairs | SSMF Administration | 593,310 | 19 | 23,732 |
| Division of Criminal Justice | Cold Case Unit | 277,119 | , - | 10,345 |
| Division of Criminal Justice | Expert Witnesses | 330,000 | 154,915 | 6,145 |
| Division of Criminal Justice | Training And Education | 56,499 | 8,674 | 1,766 |
| Governor's Office | National Governors' Association | 126,469 | | 4,730 |
| Governor's Office | New England Governors' Conference | 106,209 | - | 3,972 |
| Labor Department | Spanish-American Merchants Association | 500,531 | 28,500 | 18,881 |
| Labor Department | STRIDE | 518,094 | 35,715 | 19,295 |
| Labor Department | STRIVE | 237,094 | 13,500 | 8,944 |
| Labor Department | Veterans' Opportunity Pilot | 526,875 | | 21,001 |
| Office of Early Childhood | Children's Trust Fund | 11,206,751 | · · | 448,270 |
| Office of Early Childhood | Community Plans for Early Childhood | 703,125 | | 26,719 |
| Office of Governmental Accountability | Board of Firearms Permit Examiners | 127,959 | - | 4,976 |
| Office of Governmental Accountability | Child Fatality Review Panel | 107,668 | - | 4,167 |
| Office of Governmental Accountability | Contracting Standards Board | 314,368 | | 12,196 |
| Office of Governmental Accountability | Elections Enforcement Commission | 3,624,215 | - | 142,119 |
| Office of Governmental Accountability | Freedom of Information Commission | 1,726,320 | | 67,497 |
| Office of Governmental Accountability | Information Technology Initiatives | 31,588 | | 1,181 |
| Office of Governmental Accountability | Judicial Review Council | 146,265 | = | 5,708 |
| Office of Governmental Accountability | Judicial Selection Commission | 93,100 | - | 3,613 |

| Agency | SID Description | FY 16 Appropriations | Available Balance | 4% R | eduction |
|---|---|-------------------------|----------------------|------|-----------|
| Office of Governmental Accountability | Office of State Ethics | 1,580,644 | - | | 61,792 |
| Office of Governmental Accountability | Office of the Child Advocate | 714,642 | Ξ | | 27,867 |
| Office of Governmental Accountability | Office of the Victim Advocate | 462,544 | - | | 18,088 |
| Office of Higher Education | Alternate Route to Certification | 97,720 | | | 3,713 |
| Office of Higher Education | Minority Advancement Program | 2,188,526 | - | | 87,243 |
| Office of Higher Education | Minority Teacher Incentive Program | 447,806 | | | 17,912 |
| Office of Higher Education | National Service Act | 295,904 | <u>-</u> | | 11,836 |
| Office of Policy and Management | Automated Budget System and Data Base Lir | 46,600 | | | 1,743 |
| Office of Policy and Management | Justice Assistance Grants | 1,008,740 | - | | 39,616 |
| Office of Policy and Management | Project Longevity | 1,000,000 | - | | 40,000 |
| Secretary of the State | Commercial Recording Division | 5,658,728 | - | | 218,065 |
| State Library | Computer Access | 169,219 | - | | 6,430 |
| State Library | Connecticard Payments | 900,000 | · · | | 34,200 |
| State Library | Connecticut Humanities Council | 1,921,643 | - | | 73,022 |
| State Library | Grants To Public Libraries | 190,846 | | | 7,252 |
| State Library | Interlibrary Loan Delivery Service | 282,393 | - | | 11,222 |
| State Library | Legal/Legislative Library Materials | 737,431 | - | | 28,022 |
| State Library | State-Wide Digital Library | 1,865,494 | · - | | 70,889 |
| State Library | Support Cooperating Library Service Units | 185,844 | = | | 7,434 |
| University of Connecticut | Kirklyn M. Kerr Grant Program | 400,000 | - | | 16,000 |
| University of Connecticut Health Center | AHEC | 427,576 | = | | 16,197 |
| | | | | | 7,477,860 |

Republican Options for Consideration Proposal to Equalize the Distribution of State Employee Retirement Expenditures Discussion Items for SEBAC

| | FY 2016 | FY 2017 | FY 2018 and thereafter |
|---|------------|------------|---------------------------|
| Personal Services Items Requiring SEBAC Approval | 11 2010 | 112017 | and therearter |
| Increase Current Employee Pension Contributions Currently, hazardous duty employees in Tiers II and IIA contribute 4% and 5%, respectively, towards the State Employees Retirement System (SERS) Plan, while other Tier II employees contribute nothing and Tier IIA employees contribute 2%. Other New England states have an average employee contribution rates of 6.93% for non-hazardous duty. This proposal recommends making all non-hazardous state employees regardless of | <u>-</u> | _ | |
| what tier they are in to pay 4% of their salary towards their pension benefit. OFA estimates that this requirement would increase employee contributions to the SERS fund by \$74.8 million in FY 2017. Actuaries would need to determine the reduction to the ARC as a result of this increased revenue source. Estimated Savings Would Need to Be Generated by the Actuaries | 1) 8 | | |
| Cap Cost of Living Adjustments | | | |
| For future retirees set COLAs with a minimum of 0% up to a maximum of 3% Estimated Savings Would Need to Be Generated by the Actuaries | a = | .= | - |
| Calculate Final Average Salary Computation off of Base Salary Only The Office of Fiscal Analysis estimates that had pension payments been excluded from the Final Average Salary calculation for those that retired in FY 2015, that pension benefits would have been reduced by \$7.3 million. | - | - | |
| Estimated Savings Would Need to Be Generated by the Actuaries | | | |
| Transition Part-Time, Temporary, and Seasonal Workers to the FICA Alternate Retirement Program Source of Estimated Savings: Office of Fiscal Analysis, assumed effective date 4/1/2016 | 2,250,000 | 9,000,000 | 9,000,000 |
| Transition New State Employees to a Defined Contribution/Defined Benefit Plan Similar to Rhode Island Estimated Savings Would Need to Be Generated by the Actuaries | | - | |
| Suspend Longevity Payments This proposal suspends longevity payments in April 2016 and thereafter Source of Estimated Savings: Office of Fiscal Analysis | 9,900,000 | 19,800,000 | 19,800,000 |
| Increase State Employee Health Premiums | 1,415,385 | 5,653,846 | 5,653,846 |
| This proposal would increase the health premiums that active state employee's pay by 10% to approximately 15%. | 2, 125,500 | 3,033,010 | 3,033,010 |
| Source of Estimated Savings: Office of Fiscal Analysis, assumed effective date 4/1/2016 | | | |
| Increase State Employee Dental Premiums by 10% Source of Estimated Savings: Office of Fiscal Analysis | 89,250 | 357,000 | 357,000 |
| Increase Current Prescription Drug Co-Pays for State Employees and Retirees The savings included in this proposal contain both GF and STF savings. Source of Estimated Savings: Office of Fiscal Analysis, assumed effective date 4/1/2016 | 2,800,000 | 11,200,000 | 11,200,000 |
| Only Provide COLAs for State Employees in FY 2017 | | 34,813,446 | 60,977,231 |
| Under this recommendation, state employees would only receive a COLA increase in FY 2017 and would not | | - ,, | |
| receive merit increases, step increases or annual increments. Source of Estimated Savings: Office of Fiscal Analysis | | | |
| Total - Examples of Possible Labor Savings | 16,454,635 | 80,824,292 | 106,988,077 |
| Labor concessions that were not recommended: Eliminating COLAs for retirees or setting at a low rate like 1% annually | | | |

Labor concessions that were not recommended:
Eliminating COLAs for retirees or setting at a low rate like 1% annually
A hard wage freeze in FY 2017
Eliminating premium payment for Medicare Part B for retirees
Furloughs
Establishing premium assistance for retirees

Allowing the State to Effectively Manage Our Employees Proposed Modifications to Individual Labor Contracts

General Modifications – Language to be Included in all Contracts

- Collectively bargain language that allows individuals who are ranked higher than the position in
 question to fill in for that position in question rather than requiring the state to pay for overtime
 expenses. This will get at the recent experience of the DOC where the agency wanted a
 lieutenant which is ranked higher than a sergeant to fill in for a sergeant for a shift rather than
 calling someone in for overtime. The union grieved and won thereby preventing the agency
 from managing their personnel in a cost-effective way.
- Throughout all labor contracts eliminate language that provides for double time for mandated overtime hours and pay all overtime at time and a half. Having a higher rate for mandated overtime results in individuals purposefully not volunteering for overtime since they know that they will be paid more when the agency is not able to find anyone to volunteer.

Specific Modifications Sought to Individual Labor Contracts

- NP1 State Police Modify article 7, section 7 to allow employees to accrue compensatory time beyond the current language that allows for compensatory time to only accrue when working on holidays. Allowing employees to accrue and take compensatory time will result in reduced overtime expenditures of this agency.
- NP1 State Police Delete or modify article 17, section 11 which states that employees can volunteer for non-emergency overtime in order of seniority. Volunteering for overtime should be done on a first come, first serve basis.
- NP1 State Police Delete or modify sections 5, 9, 10 and 11 of article 19 which pays state police officers who are assigned for any duty, for instance a Resident State Trooper, an additional \$100 per month on top of their normal salary.
- NP1 State Police Delete section 2 of article 30 which effectively results in troopers being paid 2.5 times when their regular schedule requires them to work on a 'premium' holiday. This was a recent addition to their contract which allows for time and a half plus a day off for working their regular schedule.
- NP2 Maintenance and Service Delete section 3 or article 18 which states "No change in work schedules can be made for the primary purpose of avoiding overtime payment."
- NP2 Maintenance and Service –Modify section 10 of article 18 to delete the following "employer must not reschedule or change an employee's shift or days off to avoid overtime."
- NP2 Maintenance and Service Modify the following stipulation regarding three hours from section 15 of article 18 "Employees working under emergency conditions must not be released from work within three hours of their normal starting time" (i.e., sent home and have to return three hours later for a regularly scheduled shift) and must be assigned productive work. The three hour stipulation should be reduced to two.
- NP2 Maintenance and Service Modify the following from section 16 of article 18 "Employees who are required to report for overtime must be assigned at least four hours of work before being released (sent home). If they are called back within two hours of being released (1) they must be paid as if they were never released and (2) the four-hour minimum re-starts when the employee was released." The four hour stipulation should be reduced to two.
- NP3 Administrative Clerical Modify section 9 of article 17 which requires that for purposes of computing eligibility for overtime pay, the total number of hours in a week worked must include any hours for which the employee receives his or her regular pay, such as sick leave, personal

Allowing the State to Effectively Manage Our Employees Proposed Modifications to Individual Labor Contracts

leave, vacation time, or holidays. Require that employees work 40 of regular time before accruing overtime.

- NP3 Administrative Clerical Modify the following four hour requirement as contained in section 9 of article 17 which states that "Employees who have left work at the end of their scheduled work shift and are called back to work must receive at least four hours of overtime."
 The four hour stipulation should be reduced to two.
- NP4 Correctional Officers Eliminate mandatory staffing requirements which was set in previous administrative policies but that the union believes is 'current practice' and therefore needs to be changed through collective bargaining. The policy, last reiterate on December 4, 2003 minimizes the agency's ability to manage its staff by stating that each shift needs to be started with a full compliment of staff regardless of how many inmates are located at each facility. The memo also states that planned trips cannot be filled by utilizing pull or shut down posts. The contract should clearly state that the agency has full discretion in how they will manage their facility that will provide the security and safety of both employees and inmates.
- NP4 Correctional Officers Modify work schedule from 5 days on and 3 days off to 5 days on 2 days off for CRCI 1st shift, Enfield CI 1st shift, Osborn CI 1st shift, and Manson Youth 1st/2nd/3rd shift. The 5 days on 2 days off schedule is used for correctional officers employed at all other correctional facilities. This change alone will save the state \$3 million annually.
- NP4 Correctional Officers In section 1 of article 14 increase the normal work week from 36.25 hours to 40 hours. This will allow the agency to better schedule and manage their employees.
- NP4 Correctional Officers Modify the following four hour requirement as contained in section 3 of article 15 which states "Employees called back to work after completing their regular shift must be paid for at least four hours at the overtime rate." The four hour stipulation should be reduced to two.
- NP4 Correctional Officers Delete section 10 of article 15 which states "Except in emergency situations, only employees assigned to a work unit for normal operations can work overtime in that work unit."
- NP5 Protective Services Modify the following provisions to only pay overtime for actual overtime worked. Employees who are called back after completing their scheduled work shift must be paid for at least two hours of overtime pay (e.g., a worker who works one extra hour is paid for two hours overtime). If they work for the next two hours they must be paid for at least four hours of overtime (e.g., a worker who works three extra hours is paid four hours of overtime.) Pay for work beyond four hours is based on actual hours worked (e.g., a worker who works five extra hours is paid five hours of overtime). The minimum overtime pay begins when the employee is called (Art. 18, sec. 4). Establish a minimum of two hours of overtime pay with the pay for work beyond three hours based on actual hours worked.
- NP6 and P1 Paraprofessional Health Care and Professional Health Care Delete section 7 of article 13 which states "Once a work schedule has been posted, the employer must not reschedule an individual's day off or work hours with the intent to avoid overtime payment."
- NP6 and P1 Paraprofessional Health Care and Professional Health Delete article 47 which states "Whenever the employer closes a facility early or opens late due to unusual weather or other circumstances, employees who are deemed essential and cannot be released or arrive late must be paid time-and-a-half for their work hours during the release period."
- P4 Engineering, Scientific and Technical Modify the following four hour requirement as contained in section 2 of article 17 which states "Employees who have left work after their scheduled shift and are called back must receive a minimum of four hours overtime." The four hour stipulation should be reduced to two.

Allowing the State to Effectively Manage Our Employees Proposed Modifications to Individual Labor Contracts

• P5 Administrative and Residual - Delete the following "Employees who leave work after a scheduled shift and are called back must receive at least four hours of overtime." (Art. 16, sec 5(c)). The four hour stipulation should be reduced to two.